	For use of this form	n see AR 215-3; the propor	nent agency i	s ODCSPER				
1. HOW LONG HAVE YOU KNOWN APPLICANT AND IN WHAT CAPACITY(IES)? (Check applicable block and enter below)		2. IF EMPLOYER OR SUPERVISOR, INDICATE:						
						DATE		
CAPACITY SUPERVISOR	APPROXIMATE TIME KNOWN	LAST SALARY	POSITION TITLE			DATE		
EMPLOYER		3. IF NO LONGER IN	YOUR EMPLO	OY, SHOW RI	EASON FOR L	EAVING		
FELLOW EMPLOYEE								
ACQUAINTANCE		4. WOULD YOU REEI	4. WOULD YOU REEMPLOY APPLICANT IN THE SAME POSITION?					
OTHER (Specify)		YES						
mark in the appro	(Based on your experience with appriate column your evaluation of the	e following factors.)	INSUF- FICIENT OPPOR- TUNITY TO OBSERVE	OUT- STANDING	BETTER THAN AVERAGE	ADEQUATE	UNSATIS- FACTORY	
b.a. DEPENDABILITY - duties in an approved m	Accepts assigned responsibility and anner within time established.	l effectively accomplishes						
b. COOPERATION - A team worker, maintains good working relationships.								
c. INITIATIVE AND CREATIVENESS - Ability to think along original lines and to work without detailed instructions or supervision.								
d. EMOTIONAL STABIL situations.	ITY - Poise and judgment in meetin	g adverse or emergency						
e. ADJUSTABILITY - A	bility to adjust to changes in workin	g or living environments.						
	R OTHERS - Courteous in daily con religions, and nationalities.	tacts including attitude						
	g. COMPLETE ONLY IF CHECKED	:						
JOB KNOWLEDGE - Has knowledge of techniques and procedures applicable to the job for which being considered.								
MANAGERIAL S	KILLS - Ability to plan and organize	work.						
SUPERVISION - Ability to supervise other employees.								
Check applicable block. (If any answer is "yes" to the following questions, give details under "Remarks.")						YES	NO	
6. Do you have any rea	son to question this person's loyalt	y to the United States?						
7. Do you have any kno reliable, honest, trustwo	owledge of any behavior, activities, orthy, and of good conduct and cha	or associations which tendracter?	d to show tha	t this person	is not			
8. REMARKS								
9. DATE	10. NAME OF ORGANIZA	TION	11 VO	I ID DOCITION	I OR TITLE AL	ND SIGNATUR	DE .	
V. DAIL	10. INAINIE OF UNGANIZA	HION	11. 10		ON TITLE AI	45 OIGINATUR	·-	

NONAPPROPRIATED FUND INSTRUMENTALITY EMPLOYMENT INQUIRY

for a position which is not under Civil Service, as	is being considered by this office
In the application for employment, the candidate indicates:	
your name as a reference association	with your organization from
The Department of the Army is charged with the responsibili programs both at home and abroad. It is essential that these pr manner which reflects to the credit of this Government. Therefor employment be fully qualified and have personal characterist above reproach.	ograms be administered in a ore, it is necessary that individuals selected
In selecting applicants we must depend in a large measure up us by persons who have been associated with them. It will be a furnish, to the best of your knowledge, information as indicated Your frank evaluation will be of great assistance to us in determ for selection for the above position.	appreciated, therefore, if you will on the reverse of this letter.
The information you provide, including your identity, will be above if he or she should so request.	disclosed to the person identified
Inasmuch as final selection for this position will be influenced hearing from you as soon as possible. We are enclosing a self-ano postage.	
Sincerely your	rs,
Enclosure	